AHI ACCOUNTING MATURITY MODEL

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Adventist Health

Learning Objectives



The AHI Vision for Accounting



Introduction to AHI Accounting Maturity Model



Discuss the four levels of maturity

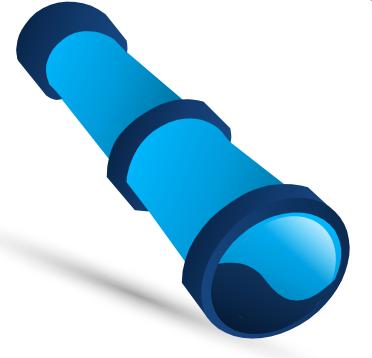


Review the 9 key strategic areas critical to achieving excellence in financial management



Discuss Implementation Plan

VISION



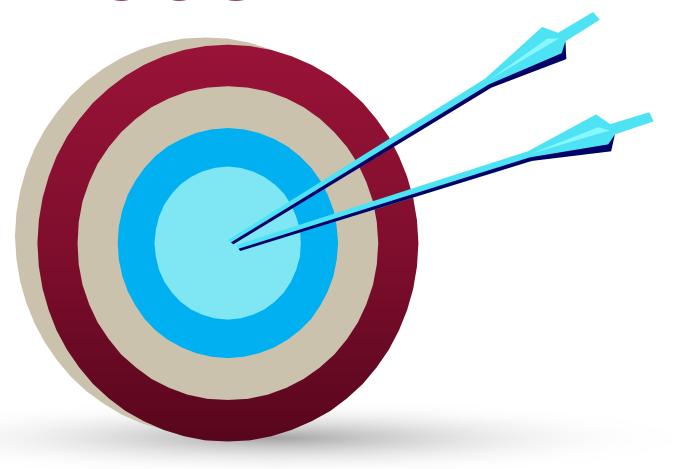
- ACCURATE
- DISCIPLINED

ACCOUNTING

FOR AHI HOSPITALS



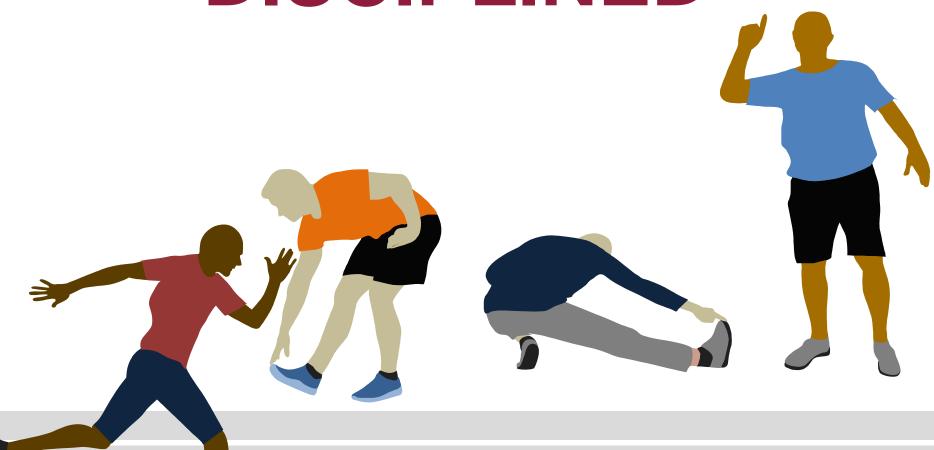
ACCURATE



DISCIPLINED



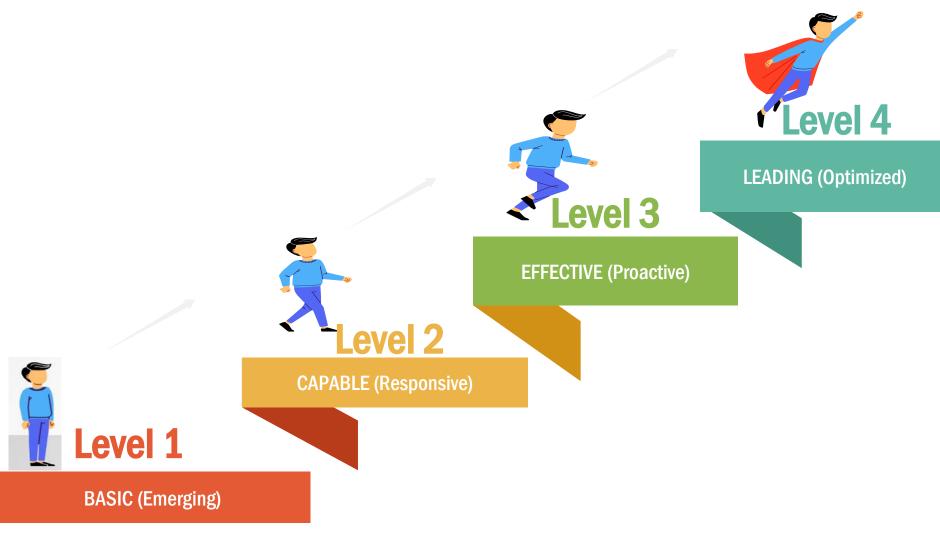




What is a maturity model?



AHI ACCOUNTING MATURITY MODEL





AHI ACCOUNTING MATURITY MODEL 9 KEY STRATEGIC AREAS





1. ACCOUNTING POLICIES

- Foundational
- Framework for standardized accounting processes and practices
- Best Practice identified, adopted, operationalized
- Embrace accountability



2. GENERAL ACCOUNTING

- Chart of Accounts
- General Ledger
- Bank Reconciliations
- Month End Processing
- Financial Close
- Audit Schedules



3. TRANSACTIONAL PROCESSING

- Revenue recognition consistent with GAAP/FRS/other standards
- Contract standardization
- Invoicing
- Payment processing
- Purchasing
- Physician order entry and patient care transactions
- Collections





4. CAPITAL ASSET MANAGEMENT

- Fixed asset tracking
- Capitalization and depreciation policies
- Physical Inventory
- Controls in place to minimize theft
- Lease vs Buy optimization



5. PAYROLL

- Manual or outsourced
- Tax paperwork preparation
- Vacation/sick pay accruals
- Integration to accounting system



6. AUDIT

- Audits performed consistently
- Key internal controls in place
- Compliance to policies
- Tracking of certifications



7. FINANCIAL PLANNING & ANALYTICS

- Complete, accurate, reconciled financials statements for boards, management, and external stakeholders
- Management reports

 aligned to org structure,
 measured against budget



8. TAX & EXTERNAL COMPLIANCE

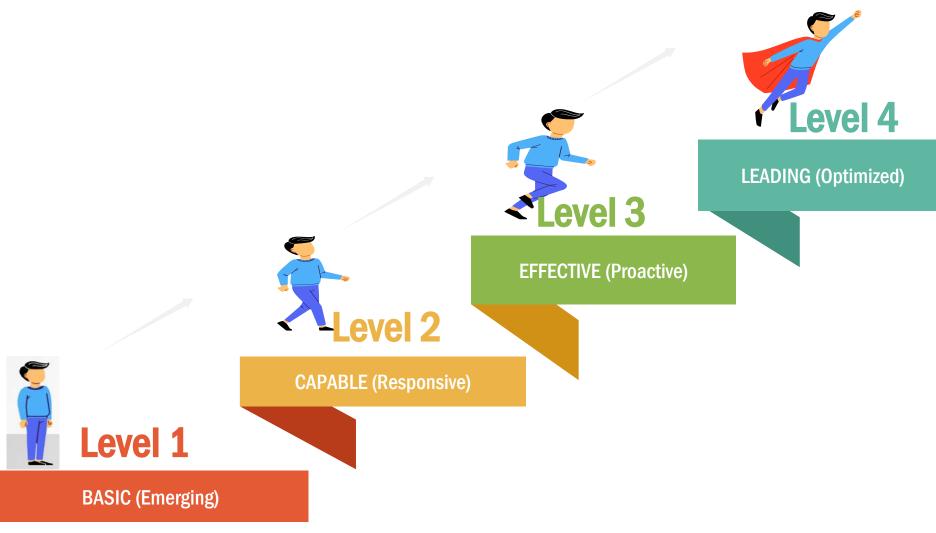
- Compliance with national, regional, local tax requirements
- Violations
- Findings and Penalties.



9. TECHNOLOGIES

- Automation
- Financial systems
- Department system integration
- Patient medical record system
- Dashboard reporting

AHI ACCOUNTING MATURITY MODEL



POLL: Please answer the following question What level do you think your hospital is on?

Level 1: Basic (Emerging)

Level 2: Capable (Responsive)

Level 3: Effective (Proactive)

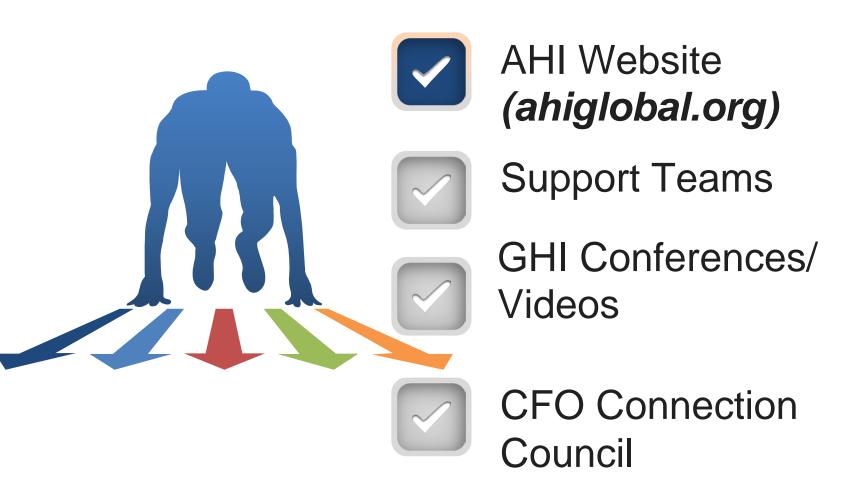
Level 4: Leading (Optimized)

Respond at PollEv.com/emilyndlela003





Ready...



SET...





Pilot hospital(s)



Develop resources



Refine approach



Rollout to all hospitals

GO...





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